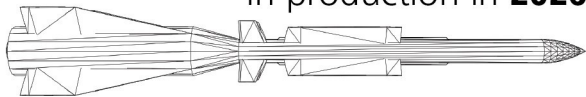


MBDA is a strategic domestic, European and international partner, at the service of the armed forces, to preserve sovereignty and protect the freedom of our nations.

MBDA MAIN HIGHLIGHTS 2025/2026

MBDA will achieve
~+40%
in production in **2026**

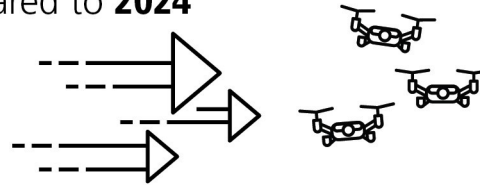


including **x2 for ASTER missile** compared to **2025**, and after having already **doubled its total missile production** between **2023** and **2025**

MBDA answered in **2025**

~+25%

Urgent Operational Requirements compared to **2024**



Europe represented in **2025** more than **70%** of our order intake



This is a significant indicator, which illustrates the **awakening and ramp-up of European nations**

MBDA opened **two new sites** in Europe last year...



MBDA's workforce expanded by **16.3%** in **2025**



and will see a further increase of an estimated **+2,800** recruited throughout **2026**, bringing the headcount to over **22,000**

MBDA is **doubling** its **investment plan intent**



>5B€ over the **2026-2030** period

